



REPLY TO
ATTENTION OF

CEGRC-SO

DEPARTMENT OF THE ARMY
GULF REGION DIVISION, CENTRAL DISTRICT, CORPS OF ENGINEERS
MNC-I 7 USACE-GRC
APO AE 09342-1400



6 July 2006

MEMORANDUM FOR CEGRC EMPLOYEES

SUBJECT: **Gulf Region Central District Safety Policy**

- 1. General.** As the leader of the Gulf Region Central District I want to thank each and every one of you for your commitment to a strong safety program. It is everyone's responsibility to ensure that government, contractor, and local national employees in the district have a safe and healthy place to work. Along with obeying district safety rules and regulations we must embrace and integrate safety awareness into our daily lives, and help others see the value and importance of doing far more than merely complying with words on a page.
- 2. Manage the Risks.** We each have a responsibility to invest in safety awareness and mentor those who work with us. Safety matters are not intended to simply be left in the hands of those who possess the safety manager title. The number of contracts we administer here is staggering as are the number of man-hours we spend rebuilding this country. However, the number of safety professionals who watch over these endeavors is small. Therefore, each of you must be risk managers and point-out unsafe acts and situations wherever and whenever they occur.
- 3. Mentor Others.** Mentoring our Iraqi and third-world partners is also key. Find every opportunity to provide value-based training to our construction-site representatives and Iraqi safety officers. Emphasize due diligence to provide clear guidance when reviewing accident prevention plans and activity hazard analyses. Convey a greater sense of urgency when telling contractors to ensure on-site safety meetings cover those topics which, by days end, can mean the difference between a worker going home to his family and never going home again. Likewise, pay close attention to our own safety by watching out for suspicious activity and practicing good operational security.
- 4. Be Actively Engaged.** Any loss of personnel, equipment, and facilities erodes our district's ability to meet its short and long-term goals. Therefore, each one of us needs to embrace safety awareness as a daily responsibility, actively engage in the risk-mangement process, and mentor those who will continue to promote safety long after we've redeployed. When we do these things we can all return home and say, where safety was concerned, "I made a difference".

Debra M. Lewis
COL, EN
Commanding